



**GWINNETT COUNTY**  
Department of Public Utilities  
Office of Director  
678-376-7149

June 27, 2006

Mr. Cliff Thompson  
CH2M HILL  
115 Perimeter Center Place NE  
Suite 700  
Atlanta, GA 30346-1278

RE: Letter of Commendation – Project Delivery Team

Dear Cliff:

As the Director of the Department of Water Resources for Gwinnett County, I would like to extend my personal compliments to the Construction Management Team, Pizzagalli-Western Summit JV, Atlantic Skanska, Western Summit Constructors and the Plant staff involved with delivering the expansion of the F. Wayne Hill Water Resources Center. We are very pleased with the project results. The discrete metrics of cost and schedule were impressive as the overall project was delivered for service more than one year ahead of schedule, and at a final cost only 1% more than the awarded contracts value. The \$350 million expansion was executed in a manner that instilled our confidence in the Team itself and in the delivery approaches implemented.

The scope of the expansion was complex as operational constraints were extensive and commissioning numerous unit processes while operations and construction continued was indeed challenging. Site management and coordination of three concurrent independent general contractors was anticipated by the County to be a high-risk venture. The project team openly and aggressively undertook the work, maintaining open and frequent communications with Mr. Adam Minchey, Director of Engineering and Construction for the Gwinnett County Department of Water Resources, and Mr. Richard Porter, Plant Manager for the F. Wayne Hill Water Resources Center, along with many other project team participants from Gwinnett County. The Contractors' planning and focus on quality coupled with the CM Team's coordination added tremendous value to the construction and systems commissioning processes.

Also noteworthy was the fact that the CM Team was comprised of staff from CH2M HILL; Jordan, Jones & Goulding; and Precision Planning, all of whom were effectively and seamlessly aligned in their work approaches. The Team's performance displayed a consistent high regard for the interests of the County, their concern over optimizing the project, and their desire to meet the expectations of the project stakeholders. The Project Principals and the leadership of Messrs. Jim Grum and Ken Fortner clearly allowed the CM Team's administration, oversight, and coordination of the contractors to be highly effective. The Team is to be applauded for the results of their efforts as Gwinnett County is the proud owner of a state-of-the-art facility that will serve as a standard for years to come.

Sincerely,

Frank Stephens, P.E.  
Director, Department of Water Resources

c: Mr. John Watkins/Jordan, Jones & Goulding  
Mr. David Leonard/Precision Planning, Inc.